

CALFED  
BAY-DELTA  
PROGRAM

1416 Ninth Street, Suite 1155  
Sacramento, California 95814

(916) 657-2666  
FAX (916) 654-9780

March 9, 1998

Dr. R.J. Meade  
R.J. Meade Consulting, Inc.  
7910 Ivanhoe Avenue, Suite 40  
La Jolla, CA 92037

Dear Dr. Meade:

I am pleased that a broad group of knowledgeable stakeholder and agency representatives have nominated you to a new core group to be established by the CALFED Bay-Delta Program. This group will prepare an ecosystem restoration strategy for our long-term program. I am writing to ask you to serve on a team of seven consulting scientists. The Strategic Plan is the remaining critical element of our planning effort.

The CALFED Bay-Delta Program is an historic, joint State and Federal cooperative effort supported by a unique and broad coalition of stakeholders to resolve environmental and water management problems associated with California's Bay-Delta system. The mission of the CALFED Bay-Delta Program is to develop a long-term comprehensive plan that will restore ecosystem health and improve water management for beneficial uses of the Bay-Delta system. While the scope of problems to be addressed is focused in the legal Bay-Delta region, the solution scope extends throughout a large part of California.

The Strategic Plan will articulate the overarching scientific, adaptive management and implementation strategy to restore ecosystem health to the Bay-Delta. We feel that successful preparation of a plan of this magnitude and complexity can only be accomplished by experts like yourself.

Core team members are asked to commit up to 400 hours of effort over the next four to six months. Core team members will focus on the conceptual development of the plan, with the actual writing of the plan delegated to a project manager. A project manager from the consulting community will be hired to oversee preparation of the plan.

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**CALFED Agencies**

**California**

The Resources Agency  
Department of Fish and Game  
Department of Water Resources  
California Environmental Protection Agency  
State Water Resources Control Board

**Federal**

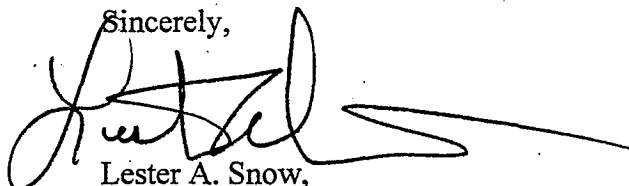
Environmental Protection Agency  
Department of the Interior  
Fish and Wildlife Service  
Bureau of Reclamation  
U.S. Army Corps of Engineers

Department of Agriculture  
Natural Resources Conservation Service  
Department of Commerce  
National Marine Fisheries Service

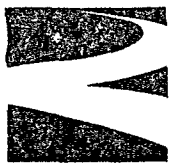
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We hope that you will participate in this unprecedented effort. I will contact you by phone with more information. Should you have any questions, do not hesitate to contact me or Mr. Dick Daniel, Ecosystem Program Manager, at (916) 657-2666 or at the letterhead address above.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lester A. Snow', with a long horizontal flourish extending to the right.

Lester A. Snow,  
Executive Director



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March 9, 1998

Dr. Matt Kondolf  
University of California, Berkeley  
Department of Landscape Architecture  
301 Wurster Hall  
Berkeley, CA 94720

Dear Dr. Kondolf:

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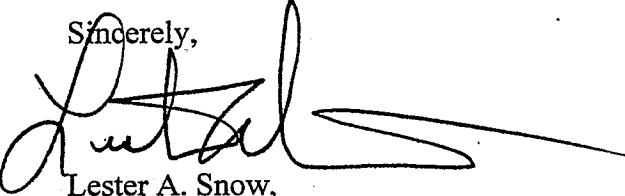
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March 9, 1998

Dr. Michael Healey  
University of British Columbia  
Fisheries Centre  
201 West Mall Annex  
Vancouver, British Columbia  
Canada V6T 1Z4

Dear Dr. Healey:

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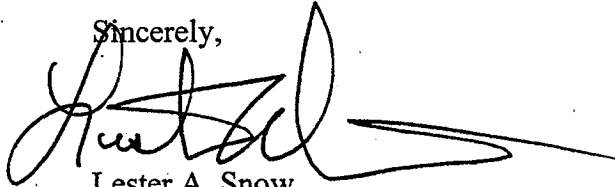
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